2025–2029 CORPORATE PLAN AMENDMENT SUMMARY

Regarding the Canada Indigenous Loan Guarantee Corporation and the Canada Enterprise Emergency Funding Corporation

CDEV

Canada Development Investment Corporation

Contents

1.0 Executive Summary

The Canada Development Investment Corporation ("CDEV") 2025–2029 Corporate Plan was approved by the Treasury Board on December 12, 2024. Subsequent to this approval, the government made decisions that require an amendment to the CDEV Corporate Plan and Capital Budget. This amendment relates to the expansion to the Indigenous Loan Guarantee Program ("ILGP") managed by the Canada Indigenous Loan Guarantee Corporation ("CILGC") and the option to deploy a new facility managed by the Canada Enterprise Emergency Funding Corporation ("CEEFC") in response to the economic impacts of tariffs.

Activities described in this amendment are contingent on CDEV and CEEFC receiving the necessary approvals from the Governor in Council ("GIC") and the Minister of Finance.

Regarding CEEFC:

- CDEV and its subsidiary, Canada Enterprise Emergency Funding Corporation, expect additional directives from the GIC to enable CEEFC to deliver the new Facility to respond to tariffs (s. 89 of the *Financial Administration Act* ("FAA")).
- Separate from this process, the Minister of Finance will also need to approve the terms and conditions of the new facility for purposes of the directive. CDEV launched the Canada Growth Fund, which is at the forefront of the government's decarbonization and clean growth plan.

Regarding CILGC:

- Subject to the authorization of the Governor in Council, the envelope for the Indigenous Loan Guarantee Program will increase from $5 billion to $10 billion.
- Subsequently, the Minister of Finance is expected to issue a new statement of priorities and accountabilities letter to CILGC regarding the parameters of this expanded program.

2.0 Overview

This section is amended to reflect the new mandate of CEEFC as it is now asked to manage a second facility in response to the economic impacts of tariffs in addition to the existing LEEFF. The President and CEO of CEEFC remains unchanged, and employees of CDEV continue to provide management services to CEEFC through a services agreement.

3.0 Strategic Direction for CDEV

This section of the corporate plan is not subject to an amendment.

4.0 Main Activities, Planned Outcomes and Targets for CDEV's Group of Companies

4.2 Canada Enterprise Emergency Funding Corporation

CEEFC's original mandate was to provide financing to large Canadian companies unable to secure incremental financing in the financial markets due to the heightened credit risk environment in the context of the COVID-19 pandemic.

Due to the trade conflict between Canada and the United States, some large Canadian companies have once again signaled to the Government of Canada that they are facing similar challenges to access liquidity as credit conditions have become restrictive and bridge loans may in certain cases be needed to weather the impact of the tariffs. Considering that the LEEFF program achieved its goals for companies that were not challenged before the pandemic, the present corporate plan is being amended to allow for the launch of the new facility to respond to current challenges.

The Minister of Finance will approve the general terms and conditions of the new facility pursuant to the directive to be issued to CEEFC. The terms set by the Minister of Finance will set out any authority for CEEFC to authorize deviations from the approved terms and conditions. CEEFC will set up a process to receive, review and approve applications for financing based on the eligibility criteria set out in the approved terms and conditions of the new facility and to implement the financing transactions. Similar to the original LEEFF, CEEFC will develop the necessary communications plan, including updates to its website and other assets, to properly communicate eligibility criteria and application process of the new facility. CEEFC will also be responsible for managing and disposing of any assets, including warrants or shares received in connection with the financing, resulting from these transactions in a commercial manner.

Assessments and processing of applications by CEEFC may be done with the assistance of qualified advisory firms engaged by CEEFC.

CEEFC will be provided with the capital base to operationalize the new facility by entering into an amended funding agreement with the Minister of Finance to purchase shares in the corporation, pursuant to his authority under subparagraph 60.2(2)(a) of the FAA, subject to additional authorities from the Governor in Council.

The budgetary envelope dedicated to the new facility is $10 billion.

The language of this section related to how CEEFC currently manages its existing loan portfolio under the initial terms and conditions of the program remains unchanged. CEEFC will continue to work with the remaining four borrowers, all Canadian airlines, under the terms of the existing LEEFF program, as stated in the corporate plan.

4.5 Canada Indigenous Loan Guarantee Corporation

Budget 2024 signaled the Government’s commitment of $5 billion for the Indigenous Loan Guarantee Program (ILGP) and mandated CDEV to set up a new subsidiary administer the ILGP. In March 2025, the government proposes to commit an additional $5 billion for a total of $10 billion.

Finally, the government decided to expand the eligibility of the program beyond the natural resources and energy sectors, excluding the gaming sector and casinos. This expanded eligibility applies only to the incremental $5 billion authority. CILGC is expected to require additional resources to deliver on this expanded mandate.

The implementation of the program remains the same as previously presented in the corporate plan. Natural Resources Canada will continue to assist in making determinations on applicants’ Section 35 eligibility for the first two years and provide Investment Analysis and Due Diligence Funding to eligible Indigenous groups.

5.0 Financial Section

5.4 Capital Budget

The capital budget is not subject to an amendment at this point.

5.5 Operating Budget

The operating budget is not subject to an amendment at this point.

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